	Autumn	Spring	Summer
Content Declarative knowledge 'I Know'			
Exploring Business	 LAE Investigate the role and contribution of innovation and enterprise to business success. E1 Role of innovation and enterprise What is innovation and Enterprise. E2 Benefits and risks associated with innovation and enterprise LAA Explore the features of different businesses and analyse what makes them Successful A1 Features of businesses Ownership and liability, Purposes, Sectors, Scope of business activities, Size Reasons for success A2 Stakeholders and their influence Stakeholders The influence of stakeholders on business success A3 Effective business communications Appropriate presentation and delivery of information to a given audience LAB Investigate how businesses are organised B1 Structure and organisation Organisational structure Functional/operational areas B2 Aims of businesses in different sectors – mission, vision and values SMART (Specific, Measurable, Achievable, Relevant, Time constrained) objectives. 	 LAC Examine the environment in which businesses operate C1 External environment Political, Economic, Social attitudes to saving, spending and debt; social responsibility requirements; Demographic changes, Technological change, Environmental factors and ethical trends, Legal environment C2 Internal environment Corporate culture. Corporate social responsibility (CSR), ethics. C3 Competitive environment Competitive nurion (local, national and international). Factors influencing competitive advantage Benefits and importance of establishing and maintaining a competitive advantage. C4 Situational analysis Assessment of the business environment using various techniques, PESTLE, SWOT analysis, 5Cs analysis, Porter's Five Forces. LAD Examine business markets D1 Different market structures Market structures: perfect competition, imperfect competition. Features of different market structures: number of firms, freedom of entry, nature of product. D2 Relationship between demand, supply and price Influences on supply Elasticity: price elasticity of demand. D3 Pricing and output decisions Impact on pricing and output decisions in different market structures. Reponses by business to pricing and output decisions of competitors in different market structures. 	
Developing a Marketing Campaign	LAA Introduction to the principles and purposes of marketing that underpin the creation of a rationale for a marketing campaign A1 The role of marketing Principles and purposes of marketing: Marketing aims and objectives: Types of market – mass and niche market. Market segmentation. Branding, brand personality, brand image, unique selling point (USP), implications of business size for marketing activity, budgetary constraints, availability of specialist staff. A2 Influences on marketing activity Internal influences External influences		 Assessment Point - Externally Set Task A task set and marked by Pearson and completed under supervised conditions. Part A for a 2-hour preparation period on the afternoon of the day before Part B. Part B assessment being a 3 hour supervised session on the morning after Part A. Submission completed using a computer. 70 marks.

Autumn	Spring	Summer
 LAB Using information to develop the rationale for a marketing		
campaign		
B1 Purpose of researching information to identify the needs and		
wants of customers		
B2 Market research methods and use		
Primary research		
Secondary research:		
Importance of validity, reliability, appropriateness, currency, cost.		
Quantitative and qualitative data, when and where used.		
Sufficiency and focus of the research.		
Selection and extraction.		
B3 Developing the rationale		
Interpretation, analysis and use of data and other information to		
make valid marketing decisions.		
Identification of any further sources of information that may be		
required.		
Evaluation of the reliability and validity of the information		
obtained.		
Product life cycle.		
LAC Planning and developing a marketing campaign		
C1 Marketing campaign activity		
Selection of appropriate marketing aims and objectives to suit		
business goals.		
Situational analysis: SWOT and PESTLE		
Use of research data to determine target market.		
Use of research data to conduct competitor analysis.		
C2 Marketing mix		
Product development		
Pricing strategies		
Promotional advertising, (PR). Sponsorship, use of social and		
other media, guerrilla marketing, personal selling, product		
placement, digital marketing, corporate image.		
Place		
Extended marketing mix: people, physical environment, process.		
C3 The marketing campaign		
Content of the marketing message.		
Selection of an appropriate marketing mix.		
Selection of appropriate media.		
Allocation of the campaign budget.		
Timelines for the campaign, including monitoring.		
How the campaign is to be evaluated.		
C4 Appropriateness of marketing campaign		
How far the marketing activity reinforces and supports brand		
value.		
The sustainability of marketing activities.		
Flexibility of the campaign to enable response to both internal		
and external changes.		
Relevance to organisational goals.		
Appropriateness to target market.		
Legal and ethical considerations.		

Autumn	Spring	Summer
Atumn sonal and Business ince A Understand the importance of managing personal finance A1 Functions and role of money The ability to handle money received, and to control money paid, is a fundamental requirement for personal and business success. This success relies on understanding what 'money' is. • Functions of money: • Role of money is affected and influenced by a number of factors • Planning expenditure, common principles to be considered in planning personal finances: • A2 Different ways to pay A3 Current accounts • Ad Managing personal finance • Suitability of different financial products and services against individual needs. • Different types of borrowing, features, advantages and disadvantages: • Different types of saving and investment features, advantages and disadvantages: • Different types of saving versus investment. • Different types of financial institutions Types of organisations and their advantages and disadvantages: B2 Communicating with customers B4 Nethods of interacting with customers, disadvantages: B3 Consumer protection in relation to personal finance Function, role and responsibilities of: Financial Conduct Authority (FCA), Financial Ombudsmen Service (FOS), Financial Services, Compensation Scheme (FSCS), legislation – consumer credit. B4 Information, guidance and advice Function, role and responsibilities, advantages and disadvantages of: Citizens Advice, independent financial advicor (IFA), price comparison websites, debt counsellors, Individual Voluntary Arrangements (IVAs), bankruptcy.	Spring C Understand the purpose of accounting C1 Purpose of accounting C2 Types of income - Capital income & Revenue income C3 Types of expenditure - Capital expenditure & Revenue expenditure D Select and evaluate different sources of business finance D1 Sources of finance Advantages, disadvantages, short term and long term for internal & external sources E Break-even and cash flow forecasts E1 Cash flow forecasts E1 Cash flow forecasts inflows/receipts & Outflows/payments Prepare, complete, analyse, revise and evaluate cash flow. Use of cash flow forecasts for planning, monitoring, control, target setting. Benefits and limitations of cash flow forecasts. E2 Break-even analysi Costs: variable, semi-variable, fixed, total. Sales: total revenue, total sales, selling price per unit, sales in value and/or units. Calculation using/manipulating break-even formula (units and/or sales value), completion of break-even chart, break-even point. Calculation of total contribution, contribution per unit benefits and limitations. Use of break-even for planning, monitoring, control, target setting. Prepare, complete, analyse, revise and evaluate break-even. Complete statements of comprehensive income and financial position and evaluate a business's performance E1 Statement of comprehensive income Adjustments for depreciation Adjustments for prepayments, accruals. Completion, calculation and amendment Adjustments for statight line (cost x%) depreciation, reducing balance (cost – depreciation to date x%). Adjustments for prepayments, accruals. Interpretation, analysis, and evaluation of statements. E3 total resentation Adjustments for prepayments, accruals. Interpretation, analysis, and evaluation of statements. E3 theorements for prepayments, accruals. Interpretation, analysis, and evaluation of statements. E3 theorements for prepayments, accruals. Interpretation, analysis, and evaluation of statements. E3 theorements for prepayments, accruals. Interpretation, analysis, and evaluation of statements. E3 theorements for prepaymen	Assessment Point – Exam Written examination set by Pearson, 2 hours, 80 marks.

	Autumn	Spring	Summer
Recruitment &			LAA: Examine how effective recruitment and selection contribute
Selection Process			to business success
			A1 Recruitment of staff
			A2 Recruitment and selection process
			Recruitment process – the purpose of the documents for internal
			and external recruitment:
			Selection, including assessment centres and psychometric testing,
			group/team activity interviews (by telephone, face-to-face, group
			and panel), presentations in interviews, short tests at interviews:
			A3 Ethical and legal considerations in the recruitment process
			Why recruitment processes have to be ethical and adhere to
			equal opportunities legislation; what the ethical responsibilities
			and the current legislation relating to equal opportunities are.
			LAB: Undertake a recruitment activity to demonstrate the
			processes leading to a successful job offer
			B1 Job applications
			Selection of a job role for the business as above and then
			preparation of all the relevant documents:
			B2 Interviews and skills
			Communication skills required for interview situations
			Designing interview questions.
			Interview feedback form.
			Observation form.
			Reviewing applications from peer group.
			Submitting applications to peer group.
			Demonstration of a work-related competence (interviewing and
			being interviewed), analysis of how the activity worked
			Evaluation of documentation produced for the process
			C1 Review and evaluation
			Role-play activity.
			Individual appraisal of own roles in being interviewed,
			interviewing and observing.
			Review of communication skills & of organisational ability.
			Assessment of how the skills acquired support the development
			of employability skills.
			C2 SWOT analysis and action plan
			SWOT analysis on individual performance in the role-play
			activities.
			Self-critique of the events and documentation prepared, and how
			it supported the activity.
			Review if the process was effective and how a learner feels they
			may need to develop skills further to be able to conduct and
			participate in interviews more effectively.
			Action plan to highlight how to address any weaknesses in skill
			set.

	Autumn	Spring	Summer
Skills Procedural Knowledge 'I know how to'	Interpret the grading criteria/mark scheme Carry out research Present assignments in the appropriate format Structure responses to questions Develop written work to access Merit/Distinction criteria Develop a marketing Campaign	Interpret the grading criteria/mark scheme Carry out research Present assignments in the appropriate format Structure responses to questions Develop written work to access Merit/Distinction criteria Develop a marketing campaign	Interpret the grading criteria/mark scheme Carry out research Present assignments in the appropriate format Structure responses to questions Develop written work to access Merit/Distinction criteria
Strategies Conditional Knowledge 'I know when to'	Select and apply content. Develop my written responses Select & apply research Produce written work to mee the grading criteria	Select and apply content. Develop my written responses Select & apply research Produce written work to mee the grading criteria	Select and apply content. Develop my written responses Select & apply research Produce written work to mee the grading criteria
Key Questions	Exploring Business Assignment 3 - How important is innovation and enterprise to today's businesses? Assignment 1 - Features contributing to the success of contrasting businesses Developing a Marketing Campaign What is the importance of marketing? What is the importance of marketing? What influence marketing activity? Which research is relevant? Personal & Business Finance Which is the best personal finance product based on personal circumstances? What options are there when in debt?	Exploring Business Assignment 2 – The effects of the Environment on a Business – how does the environment and markets affect a chosen business. Developing a Marketing Campaign Who are the target market? How would you promote/advertise product X? How should the budget & timescale be split? Personal & Business Finance How does a business record its finances? What do the documents tell us about the finances of a business? Should business X opt for A or B?	Recruitment and Selection Process Assignment 1 - Evaluating the recruitment and selection process of a large business – LAA from the spec Assignment 2 - The Recruitment and Selection Process – LAB & LAC from the spec Practical assessment of knowledge Written evaluation and reflection of work & performance.
Assessment topics	 Exploring Business – Content for LAE & LAA/B in Spec Assignment 3 - How important is innovation and enterprise to today's businesses? Assignment 1 - Features contributing to the success of contrasting businesses Developing a Marketing Campaign – See content from spec Marketing & associated activities Market research Personal & Business Finance - See content from spec Personal Finance 	Exploring Business – Content for LAC & LAD in the Spec Assignment 2 – The effects of the Environment on a Business PPE for Developing a Marketing Campaign and Personal & Business Finance. Developing a Marketing Campaign - See content from spec Marketing & associated activities Market research Marketing Campaign Personal & Business Finance - See content from spec Business Finance	Exam in May for Developing a Marketing Campaign and Personal & Business Finance. Recruitment and Selection Process Assignment 1 - Evaluating the recruitment and selection process of a large business – LAA from the spec Assignment 2 - The Recruitment and Selection Process – LAB & LAC from the spec Practical assessment of knowledge Written evaluation and reflection of work & performance.

	Autumn	Spring	Summer
Cross curricular	English – literacy	English – literacy	English – literacy
links/Character	Reading & interpreting a variety of texts	 Reading & interpreting a variety of texts 	 Reading & interpreting a variety of texts
Education	Writing; producing a range of documents including reports & presentations	Writing; producing a range of documents including reports & presentations	 Writing; producing a range of documents including reports & presentations
	Oral; presentations, discussions & role plays	 Oral; presentations, discussions & role plays 	 Oral; presentations, discussions & role plays
	Maths – Calculations and interpretation of data.	Maths – Calculations and interpretation of data.	Maths – Calculations and interpretation of data.
	PSHE – Ethics, finances	PSHE – Ethics, finances	PSHE – Ethics, finances
	Sociology – population & influences	Sociology – population & influences	Sociology – population & influences
	Psychology – how individuals are influenced	Psychology – how individuals are influenced	Psychology – how individuals are influenced
	Geography – where businesses are based & trade	Geography – where businesses are based & trade	Geography – where businesses are based & trade
	SMSC – Ethics, wellbeing	SMSC – Ethics, wellbeing	SMSC – Ethics, wellbeing
	Languages – use of languages in different countries	Languages – use of languages in different countries	Languages – use of languages in different countries
	IT – the use and application of technology	IT – the use and application of technology	IT – the use and application of technology